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Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)

February 5, 2026

Company name: Daitobo Co., Ltd.
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange
 Securities code: 3202 URL: <https://www.daitobo.co.jp/>
 Representative: Kazuhiro Yamauchi President and Chief Executive Officer
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 Corporate Administration Division
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary materials on financial results: No
 Holding of financial results briefing: No

(Amounts are rounded down to the nearest million yen.)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2025 (April 1, 2025 - December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year on year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	2,966	(3.0)	229	(11.3)	82	(26.6)	91	38.3
December 31, 2024	3,058	5.2	258	9.1	112	9.2	66	(22.6)

Note: Comprehensive income For the nine months ended December 31, 2025: 165 million yen 52.3%
 For the nine months ended December 31, 2024: 108 million yen (7.8%)

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	3.05	3.04
December 31, 2024	2.20	2.19

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
December 31, 2025	20,180	4,991	24.7
March 31, 2025	20,036	4,924	24.5

Reference: Equity As of December 31, 2025: 4,987 million yen
 As of March 31, 2025: 4,918 million yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31,2025	-	0.00	-	3.00	3.00
Fiscal year ending March 31,2026	-	0.00	-		
Fiscal year ending March 31,2026 (Forecast)				3.00	3.00

Note: Revisions to the forecast of cash dividends most recently announced: No

3. Consolidated Financial Forecast for the Fiscal Year Ending March 2026 (from April 1, 2025, to March 31, 2026)

(Percentages indicate year on year changes.)

	Net sales:		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Yen
Year ending March 31,2026	4,600	12.0	370	17.3	160	31.2	100	82.0	3.33

Note: Whether there has been any revision to the most recently announced earnings forecast: No

*** Notes**

(1) Significant changes in the scope of consolidation during the period: No

Newly included: - company (Company name)

Excluded: - company (Company name)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement

① Changes in accounting policies due to revisions to accounting standards and other regulations: No

② Changes in accounting policies due to other reasons: No

③ Changes in accounting estimates: No

④ Restatement: No

(4) Number of issued shares (common shares)

① Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	30,360,000 shares
As of March 31, 2025	30,360,000 shares

② Number of treasury shares at the end of the period

As of December 31, 2025	387,838 shares
As of March 31, 2025	333,713 shares

③ Average number of shares outstanding during the period (quarterly cumulative)

Nine months ended December 31 2025	29,955,574 shares
Nine months ended December 31 2024	30,043,317 shares

* Quarterly consolidated financial statements attached and review by a certified public accountant or an audit corporation: Yes (voluntary)

* Proper use of earnings forecasts, and other special matters

The earnings forecasts are based on information currently available, and actual results may differ materially from these forecasts due to various factors in the future.

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1. Overview of Operating Results and Financial Position

(1) Overview of Operating Results for the Current Quarter

During the nine months ended December 31, 2025, the Japanese economy continued to recover moderately, supported by improvements in employment and income conditions. However, rising prices, particularly for energy and food products, pressured household real purchasing power, and consumer sentiment showed signs of weakness.

Uncertainty surrounding U.S. trade policy and volatility in financial and capital markets also warrant continued attention.

Against this backdrop, the Group continued to implement initiatives under its medium-term management plan, "Jumping over the 130th - Towards a Future of Growth."

In the Commercial Property Business, at "SUN TO MOON Kakitagawa," one of Shizuoka Prefecture's leading commercial facilities, although there was an increased depreciation burden due to ongoing facility renewal investments, market conditions remained firm. In particular, strong performance of hit Japanese films supported overall facility performance.

In the Health Care Business, although market conditions remained firm due to growing health awareness, the business sales remained sluggish due to delays in raw material procurement, time-consuming inventory rationalization efforts, and weak new customer acquisition.

Amid these conditions, efforts to strengthen integrated production and sales activities through productivity improvements began to show results.

In the Textile Business, demand for Ministry of Defense-related uniforms remained firm, although overall results were affected by postponed deliveries and sluggish private-sector demand.

For the nine months ended December 31, 2025, net sales were 2,966 million yen (down 3.0% year on year), operating profit was 229 million yen (down 11.3% year on year), and ordinary profit was 82 million yen (down 26.6% year on year).

Profit attributable to owners of parent was 91 million yen (up 38.3% year on year).

Operating results by segment are as follows:

(Commercial Property Business)

In the Commercial Property Business, at "SUN TO MOON Kakitagawa," one of Shizuoka Prefecture's leading commercial facilities, sales exceeded the previous year's level against a backdrop of improving market conditions.

Operating profit exceeded the same period of the previous year despite increased depreciation expense associated with ongoing facility renewal investments.

As a result, sales in the Commercial Property Business were 1,693 million yen (up 2.0% year on year), and in terms of profitability, despite absorbing the increased depreciation burden, operating profit was 684 million yen (up 1.7% year on year), achieving increases in both revenue and profit.

(Health Care Business)

In the health business division, although underlying demand remained firm, performance was generally sluggish due to delays in material procurement and the effects of the prolonged intense heat, and sales fell below the same period of the previous year.

In the general bedding division, although there was a temporary recovery due to early purchasing of winter goods during summer, sales fell below the same period of the previous year as the autumn-winter season struggled due to the subsequent reaction.

In terms of profitability, while the three months of the third quarter consolidated accounting period turned profitable due to improved factory utilization entering winter, the loss margin expanded year on year due to rising procurement costs and declining sales.

As a result, sales in the Health Care Business were 808 million yen (down 9.7% year on year), with an operating loss of 10 million yen (compared to an operating loss of 0 million yen in the same period of the previous year).

(Textile Business)

In the textile division, although official demand uniforms continued to perform steadily, results fell below the same period of the previous year due to factors such as postponed delivery dates.

In the products division, although there were new project orders, existing customers underperformed including lost orders from major accounts, and sales fell below the same period of the previous year.

In terms of profitability, while the products division remained flat, operating profit fell below the same period of the previous year due to increased labor costs from personnel expansion and rising costs for some materials in the textile division.

As a result, sales in the Textile Business were 465 million yen (down 7.7% year on year), and operating profit was 4 million yen (down 75.6% year on year), experiencing decreases in both revenue and profit while maintaining profitability.

(2) Overview of Financial Position for the Current Quarter

Total assets at the end of the third quarter consolidated accounting period were 20,180 million yen, an increase of 143 million yen from the end of the previous fiscal year.

The main factors were: in Current Assets, Cash and Deposits increased by 254 million yen, Trade receivables decreased by 133 million yen, reflecting collections, and Inventories decreased by 60 million yen due to reduced orders; in Non-current Assets, Property, Plant and Equipment decreased by 16 million yen due to capital investments and depreciation, and Investment Securities increased by 131 million yen due to rising stock prices of held securities.

Liabilities were 15,189 million yen, an increase of 76 million yen from the end of the previous fiscal year.

The main factors were: Notes and Accounts Payable-Trade decreased by 51 million yen due to payment of trade payables, Provision for shareholder benefit program of 46 million yen was reversed, Other current liabilities increased by 223 million yen, mainly due to higher lease obligations, and borrowings decreased by 42 million yen due to new borrowings of 400 million yen and scheduled repayments of 442 million yen.

Net assets were 4,991 million yen, an increase of 67 million yen from the end of the previous fiscal year.

The main factors were: Shareholders' equity decreased by 5 million yen, reflecting profit attributable to owners of parent, treasury share purchases, and dividend payments. Valuation Difference on Available-for-sale Securities increased by 84 million yen due to rising stock prices of held securities; and Deferred Gains or Losses on Hedges decreased by 9 million yen due to mark-to-market valuation of interest rate swaps.

(3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Information.

There are no changes to the forecast figures announced on May 8, 2025. The earnings forecast is based on information available as of the date of announcement of this document, and actual results may differ from the forecast figures due to various factors going forward.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheet

(Unit: Thousands of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current Assets		
Cash and Deposits	959,664	1,214,187
Notes and Accounts Receivable - Trade	572,866	439,399
Inventories	820,792	760,668
Others	51,380	53,157
Allowance for Doubtful Accounts	(1,290)	(1,060)
Total Current Assets	2,403,413	2,466,353
Non-current Assets		
Property, Plant and Equipment		
Buildings and Structures, net	7,387,514	7,154,946
Land	9,267,467	9,267,467
Other, net	301,228	517,703
Total Property, Plant and Equipment	16,956,210	16,940,117
Intangible Assets		
Goodwill	113,664	102,858
Others	6,406	4,558
Total Intangible Assets	120,071	107,417
Investments and Other Assets		
Investment Securities	443,136	574,567
Bankruptcy and reorganization claims	83,256	-
Deferred Tax Assets	1,914	2,225
Others	108,965	89,717
Allowance for Doubtful Accounts	(80,228)	-
Total Investments and Other Assets	557,043	666,510
Total Non-current Assets	17,633,325	17,714,045
Total Assets	20,036,739	20,180,399

(Unit: Thousands of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current Liabilities		
Notes and Accounts Payable-Trade	351,682	300,031
Short-term Borrowings	581,328	4,303,020
Income Taxes Payable	3,069	11,312
Provision for Bonuses	39,953	18,604
Provision for Shareholder Benefit Program	46,500	-
Others	700,663	686,706
Total Current Liabilities	1,723,196	5,319,676
Non-current Liabilities		
Long-term Borrowings	8,967,610	5,203,256
Long-term Deposits Received	1,255,809	1,213,330
Deferred Tax Liabilities	19,154	39,399
Deferred Tax Liabilities on Revaluation	2,536,636	2,536,636
Retirement Benefit Liability	313,580	338,487
Asset Retirement Obligations	71,022	75,197
Others	225,722	463,076
Total Non-current Liabilities	13,389,534	9,869,382
Total Liabilities	15,112,730	15,189,059
Net Assets		
Shareholders' Equity		
Share Capital	100,000	100,000
Capital Surplus	30,466	29,916
Retained Earnings	132,531	133,664
Treasury Shares	(33,002)	(38,703)
Total Shareholders' Equity	229,996	224,877
Accumulated Other Comprehensive Income		
Valuation Difference on Available-for-sale Securities	68,022	152,224
Deferred Gains or Losses on Hedges	15,712	6,033
Revaluation Reserve for Land	4,604,723	4,604,723
Total Accumulated Other Comprehensive Income	4,688,458	4,762,981
Share Acquisition Rights	5,554	3,481
Total Net Assets	4,924,009	4,991,340
Total Liabilities and Net Assets	20,036,739	20,180,399

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

(Quarterly Consolidated Statements of Income)

(Unit: Thousands of yen)

	For the nine months from April 1, 2024 to December 31, 2024	For the nine months from April 1, 2025 to December 31, 2025
Net sales	3,058,728	2,966,118
Cost of sales	2,070,877	1,998,342
Gross profit	987,851	967,775
Selling, general and administrative expenses	728,985	738,054
Operating profit	258,866	229,720
Non-operating income		
Interest income	3	38
Dividend income	8,829	15,959
Share of profit of entities accounted for using equity method	1,502	1,027
Gain on sale of property, plant and equipment	392	-
Other	2,472	410
Total non-operating income	13,201	17,435
Non-operating expenses		
Interest expense	156,550	158,238
Other	2,661	6,034
Total non-operating expenses	159,212	164,272
Ordinary profit	112,855	82,883
Quarterly profit before income taxes	112,855	82,883
Income taxes – current	6,750	12,518
Income taxes – deferred	40,061	(20,956)
Income taxes	46,811	(8,438)
Quarterly profit	66,044	91,322
Profit attributable to owners of parent	66,044	91,322

(Quarterly Consolidated Statement of Comprehensive Income)

(Unit: Thousands of yen)

	For the nine months from April 1, 2024 to December 31, 2024	For the nine months from April 1, 2025 to December 31, 2025
Quarterly profit	66,044	91,322
Other comprehensive income		
Valuation difference on available-for-sale securities	(17,106)	84,202
Deferred gains or losses on hedges	59,928	(9,678)
Total other comprehensive income	42,821	74,523
Quarterly comprehensive income	108,865	165,845
Quarterly comprehensive income attributable to		
Owners of parent	108,865	165,845
Non-controlling interests	-	-

(3) Notes to the Quarterly Consolidated Financial Statements

(Notes on Segment Information, etc.)

[Segment Information]

I. For the nine months ended December 31, 2024

1. Information on net sales and profit or loss by reportable segment, and disaggregation of revenue

(Unit: Thousands of yen)

	Reportable Segments				Adjustments (Note 1)	Amounts recorded in the quarterly consolidated statements of income (Note 2)
	Commercial Property Business	Health Care Business	Textile Business	Total		
Net sales						
Revenue from contracts with customers	241,014	894,938	503,533	1,639,486	-	1,639,486
Other Profit	1,419,242	-	-	1,419,242	-	1,419,242
Sales to external customers	1,660,256	894,938	503,533	3,058,728	-	3,058,728
Inter-segment sales or transfers	342	-	101	443	(443)	-
Total	1,660,598	894,938	503,634	3,059,171	(443)	3,058,728
Segment profit (loss)	672,636	(668)	20,053	692,021	(433,155)	258,866

(Note) 1. The Adjusted Amount of Segment Profit or (Loss) of (433,155) thousand yen is Corporate Expenses not Allocated to Each Reportable Segment. Corporate Expenses are General Administrative Expenses Not Attributable to Reportable Segments.

2. Segment profit (loss) is reconciled to operating profit in the quarterly consolidated statements of income.

2. Information on impairment losses on non-current assets and goodwill by reportable segment

Not applicable.

II For the nine months ended December 31, 2025

1. Information on net sales and profit or loss by reportable segment, and disaggregation of revenue

(Unit: Thousands of yen)

	Reportable Segments				Adjustments (Note 1)	Amounts recorded in the quarterly consolidated statements of income (Note 2)
	Commercial Property Business	Health Care Business	Textile Business	Total		
Net sales						
Revenue from contracts with customers	262,372	808,037	465,005	1,535,415	-	1,535,415
Other Profit	1,430,703	-	-	1,430,703	-	1,430,703
Sales to external customers	1,693,075	808,037	465,005	2,966,118	—	2,966,118
Inter-segment sales or transfers	342	-	-	342	(342)	-
Total	1,693,417	808,037	465,005	2,966,460	(342)	2,966,118
Segment profit (loss)	684,345	(10,615)	4,892	678,622	(448,901)	229,720

(Note) 1. The Adjusted Amount of Segment Profit or (Loss) of (448,901) thousand yen is Corporate Expenses not Allocated to Each Reportable Segment. Corporate Expenses are General Administrative Expenses Not Attributable to Reportable Segments.

2. Segment profit (loss) is reconciled with operating profit in the quarterly consolidated statements of income.

2. Information on impairment losses on non-current assets and goodwill by reportable segment

Not applicable.

(Notes on Significant Changes in Shareholders' Equity)

Pursuant to a resolution of the Board of Directors held on May 8, 2025, the Company acquired 100,000 shares of its own shares. Treasury shares increased by 5,701 thousand yen during the nine months ended December 31, 2025, and amounted to 38,703 thousand yen as of December 31, 2025.

(Notes on Going Concern Assumption)

Not applicable.

(Notes on the Quarterly Consolidated Statements of Cash Flows)

The quarterly consolidated statements of cash flows for the nine months ended December 31, 2025 have not been prepared.

However, depreciation and amortization for the nine months ended December 31, 2025 (including amortization of intangible assets other than goodwill) and amortization of goodwill are as follows.

	For the nine months from April 1, 2024 to December 31, 2024	For the nine months from April 1, 2025 to December 31, 2025
Depreciation and amortization	357,118 thousand yen	373,876 thousand yen
Amortization of goodwill	10,806 thousand yen	10,806 thousand yen

February 5, 2026

Daitobo Co., Ltd.

To the Board of Directors

Sincere Audit Corporation

Chiyoda-Ku, Tokyo

Designated member Partners administering the affairs	Certified Public Accountant	Eitaro Konno
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Designated member Partners administering the affairs	Certified Public Accountant	Hirokazu Osada
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Designated member Partners administering the affairs	Certified Public Accountant	Kaizo Ogawa
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Auditor's conclusion

We have performed an interim review of the quarterly consolidated financial statements of Daitobo Co., Ltd. listed in the "Attachment" of the quarterly financial results, namely, the quarterly consolidated balance sheet, the quarterly consolidated income statement, the quarterly consolidated statement of comprehensive income, and notes for the third quarter consolidated accounting period (from October 1, 2025 to December 31, 2025) and the third quarter consolidated cumulative period (from April 1, 2025 to December 31, 2025) of the consolidated fiscal year from April 1, 2025 to March 31, 2026.

Based on our interim review, nothing has come to our attention that causes us to believe that the quarterly consolidated financial statements referred to above are not prepared, in all material respects, in accordance with Article 4, Paragraph 1 of the Regulations for Preparation of Quarterly Financial Statements, etc. of Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted in Japan (however, the omission of disclosure specified in Article 4, Paragraph 2 of the Regulations for Preparation of Quarterly Financial Statements, etc. has been applied).

Basis for the auditor's conclusion

We conducted our interim review in accordance with interim review standards generally accepted in Japan.

Our responsibilities under the interim review standards are described in "Auditor's Responsibilities for the Interim Review of Quarterly Consolidated Financial Statements."

We are independent of the Company and its consolidated subsidiaries in accordance with the provisions on professional ethics in Japan (including provisions applicable to audits of financial statements of entities with high social impact), and we have fulfilled our other ethical responsibilities as auditors.

We believe that we have obtained sufficient evidence to provide a basis for our conclusion.

Responsibilities of Management and the Audit and Supervisory Committee for the Quarterly Consolidated Financial Statements

Management is responsible for the preparation of quarterly consolidated financial statements in accordance with Article 4, Paragraph 1 of the Regulations for Preparation of Quarterly Financial Statements, etc. of Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted in Japan (however, the omission of disclosure specified in Article 4, Paragraph 2 of the Regulations for Preparation of Quarterly Financial Statements, etc. has been applied).

This includes designing and operating such internal control as management determines is necessary to enable the preparation of quarterly consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the quarterly consolidated financial statements, management is responsible for assessing whether it is appropriate to prepare the quarterly consolidated financial statements on a going concern basis, and for disclosing matters related to going concern when it is necessary to disclose such matters based on Article 4, Paragraph 1 of the Regulations for Preparation of Quarterly Financial Statements, etc. of Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted in Japan (however, the omission of disclosure specified in Article 4, Paragraph 2 of the Regulations for Preparation of Quarterly Financial Statements, etc. has been applied).

The Audit and Supervisory Committee is responsible for overseeing the execution of duties by directors in the development and operation of the financial reporting process.

Auditor's Responsibilities for the Interim Review of Quarterly Consolidated Financial Statements

The auditor's responsibility is to express a conclusion on the quarterly consolidated financial statements from an independent standpoint in the interim review report based on the interim review performed by the auditor.

The auditor exercises professional judgment and maintains professional skepticism throughout the interim review in accordance with interim review standards generally accepted in Japan, and performs the following:

- Perform inquiries primarily of management and others responsible for financial and accounting matters, analytical procedures, and other interim review procedures.

Interim review procedures are more limited than an audit of annual financial statements conducted in accordance with auditing standards generally accepted in Japan.

- If the auditor determines that material uncertainty exists regarding events or conditions that may cast significant doubt about the going concern assumption, the auditor concludes, based on the evidence obtained, whether there are any matters that would cause the auditor to believe that the quarterly consolidated financial statements are not prepared in accordance with Article 4, Paragraph 1 of the Regulations for Preparation of Quarterly Financial Statements, etc. of Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted in Japan (however, the omission of disclosure specified in Article 4, Paragraph 2 of the Regulations for Preparation of Quarterly Financial Statements, etc. has been applied).

Also, if material uncertainty related to going concern is identified, the auditor is required to draw attention to the notes to the quarterly consolidated financial statements in the interim review report, or if the notes regarding material uncertainty in the quarterly consolidated financial statements are inadequate, to express a qualified conclusion or an adverse conclusion on the quarterly consolidated financial statements.

The auditor's conclusion is based on evidence obtained up to the date of the interim review report; however, future events or conditions may cause the entity to cease to continue as a going concern.

- Evaluate whether there are any matters that would cause the auditor to believe that the presentation and notes to the quarterly consolidated financial statements are not prepared in accordance with Article 4, Paragraph 1 of the Regulations for Preparation of Quarterly Financial Statements, etc. of Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted in Japan (however, the omission of disclosure specified in Article 4, Paragraph 2 of the Regulations for Preparation of Quarterly Financial Statements, etc. has been applied).

- Obtain evidence regarding the financial information of the Company and its consolidated subsidiaries to provide a basis for expressing a conclusion on the quarterly consolidated financial statements.

The auditor is responsible for the direction, supervision, and review of the interim review of the quarterly consolidated financial statements.

The auditor is solely responsible for the auditor's conclusion.

The auditor reports to the Audit and Supervisory Committee regarding the planned scope and timing of the interim review and significant findings from the interim review.

The auditor reports to the Audit and Supervisory Committee regarding compliance with the provisions on professional ethics concerning independence in Japan, as well as matters that are reasonably considered to affect the auditor's independence, and if measures have been taken to eliminate threats or if safeguards have been applied to reduce threats to an acceptable level, the details thereof.

Interest in or relationship with

Our firm and partners administering the affairs have no interest in the Company and its consolidated subsidiaries which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

End

(Note) 1. The original copy of the above Interim Review Report is retained by the Company.

2. The XBRL data and HTML data are not included in the scope of the interim review.