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Consolidated Financial Results

for the First Quarter of the Fiscal Year Ending March 31, 2026 [Under Japanese GAAP]

August 6, 2025

Listed company name Daitobo Co., Ltd. Listing: Tokyo Stock Exchange / Nagoya Stock Exchange

Stock code 3202 URL https://www.daitobo.co.jp/

Representative (Position) President and Chief Executive Officer (Name) Kazuhiro Yamauchi

Inquiry contact person (Position) Director and Manager of Accounting Department, (Name) Koji Matsuda TEL +81-3-6262-6565

Corporate Administration Division

Scheduled date of commencement of dividend payment -

Preparation of supplementary material on financial results: None

Holding of financial results meeting: None

(Amounts less than one million yen are rounded down)

1. Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2026 (April 1, 2025 - June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages represent changes from the same quarter of the previous year)

	Net Sales	Net Sales Operating Profit		Ordinary Pro	fit	Quarterly Profit Attributable to Owners of Parent		
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
First Quarter of the Fiscal Year Ending March 31, 2026	877	(3.6)	58	(10.8)	14	(34.4)	25	250.8
First Quarter of the Fiscal Year Ended March 31, 2025	910	1.4	65	(19.2)	21	(50.6)	7	(76.6)

(Note) Comprehensive Income For the first Quarter of the Fiscal Year Ending March 31, 2026 26 Million Yen (64.2%)

For the first Quarter of the Fiscal Year Ended March 31, 2025 73 Million Yen 138.0%

	Quarterly diluted earnings per share	After adjustment for potential shares Quarterly diluted earnings per share
	Yen	Yen
First Quarter of the Fiscal Year Ending March 31, 2026	0.86	0.86
First Quarter of the Fiscal Year Ended March 31, 2025	0.24	0.24

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	
	Millions of Yen	Millions of Yen	%	
As of March 31, 2026	19,863	4,850	24.4	
As of March 31, 2025	20,036	4,924	24.5	

(Reference) Equity capital As of March 31, 2026 4,844 Million Yen

As of March 31, 2025 4,918 Million Yen

2. Dividend Status

		Annual dividends per share						
	First quarter-end	First quarter-end Second quarter-end Third quarter-end Fiscal year-end To						
	Yen	Yen	Yen	Yen	Yen			
Fiscal Year Ended March 31, 2025	-	0.00	-	3.00	3.00			
Fiscal Year Ending March 31, 2026	-							
Fiscal Year Ending March 31, 2026 (Forecast)		0.00	-	3.00	3.00			

(Note) No changes from the most recently announced dividend forecast

3. Consolidated Financial Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)

(Percentages represent year-on-year changes for the full fiscal year and year-on-year changes for the quarter)

	Net Sales:		Operating Pro	ofit	Ordinary Pro	ĩit	Net income attribu owners of pare		Per share data Net Profit
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Yen
Second Quarter Ended September 30, 2025 (cumulative)	2,180	9.0	180	4.7	70	(5.1)	40	4.2	1.33
Full fiscal year	4,600	12.0	370	17.3	160	31.2	100	82.0	3.33

(Note) No changes from the most recently announced performance forecast

*	N	01	es

(1) Important changes in the scope of consolidation during the current quarterly cumulative period: None

New - (Company name) , Excluded - (Company name)

- (2) Application of specific accounting treatments for the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies and changes or restatement of accounting estimates
 - ① Changes in accounting policies caused by revision of accounting standards: None
 - 2) Changes in accounting policies other than 1): None
 - ③ Change in accounting estimate: None
 - 4 Restatement: None
- (4) Number of shares issued (common stock)

(1) Total number of issued shares at the end of the period	First Quarter of the Fiscal Year	30 360 000 Shares	Fiscal Year Ended March 31,2025	30,360,000 Shares
· ·	,	30,300,000 Bhares	rised real Elided March 51,2025	30,300,000 Bilares
(including treasury shares)	Ending March 31, 2026			
② Number of treasury shares at the end of the period	First Quarter of the Fiscal Year	433,788 Shares	Fiscal Year Ended March 31,2025	333,713 Shares
	Ending March 31, 2026			
(3) Average number of shares during the period	First Quarter of the Fiscal Year	29,976,631 Shares	First Quarter of the Fiscal Year	30,145,862 Shares
(quarterly cumulative)	Ending March 31, 2026		Ended March 31, 2025	

^{*} Review by a certified public accountant or audit firm of the attached quarterly consolidated financial statements: Yes (optional)

Forecasts are based on information available at this time and actual results may differ due to various factors.

^{*} Explanations and other special notes concerning the appropriate use of business performance forecasts

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[Interim Review Report]

1. Overview of Operating Results and Financial Position

(1) Overview of Operating Results for the Current Quarter

During the first quarter cumulative period, the Japanese economy continued its moderate recovery despite uncertainties stemming from U.S. trade policies. While personal consumption remained resilient due to improvements in employment and income conditions, consumer sentiment showed signs of weakness due to rising prices. Despite support from a domestic accommodative financial environment, concerns about economic downturns both domestically and internationally persisted due to U.S. trade policies, alongside increasing geopolitical risks and rising energy costs.

In this context, our group diligently pursued various measures based on the medium-term management plan "Jumping over the 130th – Towards a Future of Growth".

In the Commercial Property Business, despite increased depreciation burdens due to ongoing equipment renewal investments at "SUN TO MOON Kakitagawa," one of Shizuoka Prefecture's leading commercial facilities, we engaged in community contribution activities such as sponsoring track and field events. By accurately responding to the needs of local residents and tenants, we aimed to enhance our performance. In the Health Care Business, the market remained firm due to increasing health needs. However, challenges such as delays in material procurement in the manufacturing sector in response to rising demand were addressed by strengthening efforts to improve production efficiency and by continuing to enhance integrated production and sales activities. In the Textile Business, performance progressed smoothly due to the gradual recovery of the apparel industry and the continued steady movement in the government demand uniform industry, primarily related to defense.

As a result, for the first quarter of the fiscal year under review, net sales were 877 million yen (down 3.6% year-on-year), operating profit was 58 million yen (down 10.8% year-on-year), and ordinary profit, which includes non-operating items such as interest expenses, was 14 million yen (down 34.4% year-on-year). After accounting for corporate taxes and other burdens, quarterly net profit attributable to owners of the parent was 25 million yen (up 250.8% year-on-year).

The operating results by segment are as follows.

(Commercial Property Business)

In the Commercial Property Business, at "SUN TO MOON Kakitagawa," one of Shizuoka Prefecture's leading commercial facilities, net sales exceeded those of the same period last year due to favorable market conditions. However, the increase in depreciation expenses due to continued equipment renewal investments impacted results, and operating profit fell below that of the same period last year.

As a result, while net sales in the Commercial Property Business increased to 557 million yen (up 0.8% year-on-year), the increase in depreciation burden affected profitability, with operating profit at 228 million yen (down 3.5% year-on-year).

(Health Care Business)

In the health business division, despite solid demand, sales declined year on year due to factors such as delays in material procurement. In the general bedding division, sales were below the same period last year due to the short selling period for spring items and other weather-related issues. On the profit and loss side, the reduction in sales and administrative expenses due to a decrease in personnel led to a narrowing of the operating loss.

As a result, net sales in the Health Care Business were 209 million yen (down 18.9% year-on-year), and the operating loss was 8 million yen (compared to an operating loss of 15 million yen in the same period last year).

(Textile Business)

In the Textile division, government demand uniforms performed well, and net sales exceeded those of the same period last year. In the products division, although there were new orders, sales declined year on year as the division could not keep up with market improvements. On the profit and loss side, while the products division remained at the same level, the textile division was affected by increased labor costs due to personnel reinforcement and rising costs of some materials, resulting in operating profit falling below the same period last year.

As a result, net sales in the Textile Business were 110 million yen (up 11.9% year-on-year), and the operating loss was 7 million yen (compared to an operating loss of 3 million yen in the same period last year).

(2) Overview of Financial Position for the Current Quarter

At the end of the first quarter consolidated accounting period, total assets stood at 19,863 million yen, a decrease of 173 million yen from the end of the previous fiscal period. The main factors behind this were a decrease of 90 million yen in cash and deposits, a decrease of 270 million yen in notes and accounts receivable due to collection of sales receivables, an increase of 58 million yen in inventories due to an increase in orders in current assets, and an increase 145 of million yen in property, plant and equipment due to capital investment of 266 million yen and depreciation expenses of 121 million yen in fixed assets.

The balance of liabilities was 15,012 million yen; a decrease of 99 million yen compared to the end of the previous fiscal year. The main factors were a decrease of 85 million yen in notes and accounts payable due to the payment of purchase payables, a reversal of 46 million yen in the reserve for shareholder benefits, an increase of 210 million yen in other due to an increase of 277 million yen in lease obligations, and a decrease of 145 million yen in borrowings due to scheduled repayments.

Net assets were 4,850 million yen, down 73 million yen from the end of the previous fiscal year. The main factor for this was a decrease of 64 million yen in retained earnings due to dividend payments of 90 million yen compared to the recording of 25 million yen in quarterly net profit attributable to owners of parent.

(3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Information.

There are no changes to the forecast figures announced on May 8, 2025. Please note that the earnings forecasts are based on information available as of the date of this document's release, and actual results may differ from the forecast figures due to various factors in the future.

(1) Quarterly Consolidated Balance Sheet

(Unit: Thousands of yen)

	Previous Fiscal Year (March 31, 2025)	Current First Quarter Consolidated Period (June 30, 2025)
Assets		
Current Assets		
Cash and Deposits	959,664	869,330
Notes and Accounts Receivable	572,866	301,969
Inventories	820,792	878,814
Others	51,380	41,298
Allowance for Doubtful Accounts	(1,290)	(720)
Total Current Assets	2,403,413	2,090,693
Non-current Assets		
Property, Plant and Equipment		
Buildings and Structures, net	7,387,514	7,286,270
Land	9,267,467	9,267,467
Other, net	301,228	547,776
Total Property, Plant and Equipment	16,956,210	17,101,514
Intangible Assets		
Goodwill	113,664	110,062
Others	6,406	5,662
Total Intangible Assets	120,071	115,725
Investments and Other Assets		
Investment Securities	443,136	453,565
Bankruptcy Reorganization Claim, etc.	83,256	83,256
Deferred Tax Assets	1,914	2,018
Others	108,965	96,827
Allowance for Doubtful Accounts	(80,228)	(80,228)
Total Investments and Other Assets	557,043	555,439
Total Fixed Assets	17,633,325	17,772,679
Total assets	20,036,739	19,863,373

	Previous Fiscal Year (March 31, 2025)	Current First Quarter Consolidated Period (June 30, 2025)
Liabilities		
Current Liabilities		
Notes and Accounts Payable-Trade	351,682	266,649
Short-term Loans Payable	581,328	4,349,028
Unpaid Corporate Taxes, etc.	3,069	4,513
Provision for bonuses	39,953	30,601
Provision for shareholder benefit program	46,500	-
Others	700,663	651,842
Total Current Liabilities	1,723,196	5,302,635
Noncurrent Liabilities		
Long-term Loans Payable	8,967,610	5,054,578
Long-term Deposits Received	1,255,809	1,236,356
Deferred tax liabilities non-current	19,154	3,475
Deferred Tax Liabilities on Land Revaluation	2,536,636	2,536,636
Liabilities for Retirement Benefits	313,580	319,553
Asset Retirement Obligations	71,022	74,987
Others	225,722	484,724
Total Noncurrent Liabilities	13,389,534	9,710,311
Total Liabilities	15,112,730	15,012,946
Net Assets		
Shareholders' Equity		
Capital Stock	100,000	100,000
Capital Surplus	30,466	30,466
Retained Earnings	132,531	68,204
Treasury Shares	(33,002)	(43,434)
Total Shareholders' Equity	229,996	155,236
Accumulated Other Comprehensive Profit		
Valuation Difference on Available-for-sale Securities	68,022	74,206
Deferred Gains or Losses on Hedges	15,712	9,965
Land Revaluation Difference	4,604,723	4,604,723
Total Accumulated Other Comprehensive Profit	4,688,458	4,688,895
Share Options	5,554	6,294
Total Net Assets	4,924,009	4,850,427
Total Liabilities and Net Assets	20,036,739	19,863,373

(Unit: Thousands of yen)

	Previous Consolidated First Quarter Cumulative Period (From April 1, 2024 To June 30, 2024)	Current Consolidated First Quarter Cumulative Period (From April 1, 2025 To June 30, 2025)
Net Sales	910,083	877,369
Cost of Sales	594,488	567,186
Gross Profit	315,594	310,182
Selling, General and Administrative Expenses	250,434	252,067
Operating Profit	65,160	58,115
Non-Operating Income		
Interest Income	-	0
Dividend Income	4,844	9,753
Equity Gains of Affiliated Companies	750	852
Others	117	6
Total Non-operating Income	5,711	10,611
Non-Operating Expenses		
Interest Expense	47,647	52,582
Others	1,335	1,791
Total Non-operating Expenses	48,982	54,373
Ordinary Profit	21,890	14,353
Quarterly Net Profit Before Taxes and Other Adjustments	21,890	14,353
Corporate Taxes, Resident Taxes and Business Taxes	4,387	4,513
Corporate Tax Adjustments	10,129	(16,022)
Total Corporate Taxes, etc.	14,517	(11,508)
Quarterly Net Profit	7,372	25,861
Quarterly Profit Attributable to Owners of Parent	7,372	25,861

	Previous Consolidated First Quarter Cumulative Period (From April 1, 2024 To June 30, 2024)	Current Consolidated First Quarter Cumulative Period (From April 1, 2025 To June 30, 2025)
Quarterly Net Profit	7,372	25,861
Other Comprehensive Profit		
Valuation Difference on Available-for-sale Securities	10,043	6,184
Deferred Gains or Losses on Hedges	55,984	(5,746)
Total Other Comprehensive Profit	66,028	437
Quarterly Comprehensive Profit	73,400	26,299
(Breakdown)		
Quarterly Comprehensive Income Attributable to Owners of Parent	73,400	26,299
Quarterly Comprehensive Income Attributable to Non-controlling		
Interests	-	-

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on Segment Information)

I Previous Consolidated First Quarter Cumulative Period (From April 1, 2024, To June 30, 2024)

1. Information on net sales and profits or losses by reported segment and breakdown of revenue

(Unit: Thousands of yen)

		Reportable	A diseased assessment	Amount Reported		
	Commercial Property Business	Health Care Business	Textile Business	Total	Adjusted amount (Note) 1	in Quarterly Consolidated Profit Statement (Note) 2
Net Sales						
Revenues from Contracts with Customers	84,945	258,273	98,639	441,858	-	441,858
Other Profit	468,224	-	-	468,224	-	468,224
Sales to Customers	553,170	258,273	98,639	910,083	-	910,083
Internal Sales or Transfers between Segments	114	-	101	215	(215)	-
Total	553,284	258,273	98,740	910,298	(215)	910,083
Segment profit or (loss)	237,119	(15,276)	(3,548)	218,294	(153,134)	65,160

(Note) 1. The adjusted amount of segment profit or (loss) of (153,134) thousand yen is the corporate expense not allocated to each reportable segment.

Corporate expenses are general administrative expenses not attributable to reportable segments.

- 2. Segment profit or (loss) is adjusted with the operating profit in the Quarterly Consolidated Income Statement.
 - Information on impairment loss on noncurrent assets and goodwill by reportable segment Nothing to report.
 - II Current Consolidated First Quarter Cumulative Period (From April 1, 2025, To June 30, 2025)
 - 1. Information on net sales and profits or losses by reported segment and breakdown of revenue

(Unit: Thousands of yen)

		Reportable S	Adjusted amount	Amount Reported in Quarterly		
	Commercial Property Business	Health Care Business	Textile Business	Total	(Note) 1	Consolidated Profit Statement (Note 2)
Net Sales						
Revenues from Contracts with Customers	88,014	209,462	110,371	407,847	-	407,847
Other Profit	469,521	-	-	469,521	-	469,521
Sales to Customers	557,536	209,462	110,371	877,369	-	877,369
Internal Sales or Transfers between Segments	114	1	-	114	(114)	-
Total	557,650	209,462	110,371	877,483	(114)	877,369
Segment profit or (loss)	228,923	(8,860)	(7,541)	212,520	(154,405)	58,115

(Note) 1. The adjusted amount of segment profit or (loss) of (154,405) thousand yen is the corporate expense not allocated to each reportable segment.

Corporate expenses are general administrative expenses not attributable to reportable segments.

- 2. Segment profit or (loss) is adjusted with the operating profit in the Quarterly Consolidated Income Statement.
 - ${\hbox{$2$. Information on impairment loss on noncurrent assets and goodwill by reportable segment}} \\ {\hbox{$Nothing to report.}}$

(Notes in the Event of Significant Changes in the Amount of Shareholders' Equity)

Based on a resolution at a Board of Directors' meeting held on May 8, 2025, the Company acquired 100,000 shares of treasury stock. As a result, treasury stock increased by 10,431 thousand yen, including the purchase of fractional shares, during the first quarter consolidated cumulative period, and amounted to 43,434 thousand yen at the end of the current first quarter consolidated accounting period.

(Notes on Going Concern Assumptions)

There are no relevant matters.

(Notes to Quarterly Consolidated Statements of Cash Flows)

The quarterly consolidated cash flow statement for the first quarter cumulative period has not been prepared. However, the depreciation expenses (including amortization expenses related to intangible assets) and amortization of goodwill for the first quarter cumulative period are as follows.

Previous Consolidated First Quarter	Current Consolidated First Quarter Cumulative Period		
Cumulative Period			
(From April 1, 2024	(From April 1, 2025		
To June 30, 2024)	To June 30, 2025)		
119,188 thousand yen	121,825 thousand yen		
3,602 thousand yen	3,602 thousand yen		
	Cumulative Period (From April 1, 2024 To June 30, 2024)		

August 6, 2025

Daitobo Co., Ltd.

To the Board of Directors

Shincere Audit Corporation

Chiyoda-ku, Tokyo

Designated member
Partners administering the affairs

Certified Public Accountant

Designated member
Partners administering the affairs

Certified Public Accountant

Hirokazu Osada

Designated member
Partners administering the affairs

Certified Public Accountant

Kaizo Ogawa

Auditor's conclusion

We have conducted an interim review of the quarterly consolidated financial statements of Daitobo Co., Ltd. for the first quarter of the consolidated fiscal year from April 1, 2025, to March 31, 2026, and the first quarter cumulative period from April 1, 2025, to June 30, 2025, as listed in the "Attachments" of the quarterly financial summary, namely, the quarterly consolidated balance sheet, quarterly consolidated income statement, quarterly consolidated statement of comprehensive income, and notes.

In our interim review, we did not find any matters that would lead us to believe that the above quarterly consolidated financial statements are not prepared in accordance with the preparation standards for quarterly financial statements, Article 4, Paragraph 1 of the Tokyo Stock Exchange, and the accounting standards generally accepted in Japan for quarterly financial statements (with the omission of disclosures as specified in Article 4, Paragraph 2 of the preparation standards for quarterly financial statements).

Basis for the Auditor's Conclusion

We conducted our interim review in accordance with the standards for interim reviews generally accepted in Japan. Our responsibility under the standards for interim reviews is described in the section "Auditor's Responsibility in the Interim Review of Quarterly Consolidated Financial Statements." We are independent of the company and its consolidated subsidiaries in accordance with the ethical requirements in Japan, including those applicable to audits of financial statements of entities with significant public interest, and we have fulfilled our other ethical responsibilities as auditors. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Responsibilities of Management and the Audit Committee for the Quarterly Consolidated Financial Statements

Management is responsible for the preparation of the quarterly consolidated financial statements in accordance with the preparation standards for quarterly financial statements, Article 4, Paragraph 1 of the Tokyo Stock Exchange, and the accounting standards generally accepted in Japan for quarterly financial statements (with the omission of disclosures as specified in Article 4, Paragraph 2 of the preparation standards for quarterly financial statements). This includes the design, implementation, and maintenance of internal control that management deems necessary to enable the preparation of quarterly consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the quarterly consolidated financial statements, management is responsible for assessing whether it is appropriate to prepare the quarterly consolidated financial statements on a going concern basis and disclosing matters related to going concern in accordance with the preparation standards for quarterly financial statements, Article 4, Paragraph 1 of the Tokyo Stock Exchange, and the accounting standards generally accepted in Japan for quarterly financial statements (with the omission of disclosures as specified in Article 4, Paragraph 2 of the preparation standards for quarterly financial statements), if necessary.

The responsibility of the Audit Committee is to oversee the execution of directors' duties in the establishment and operation of the financial reporting process.

Auditor's Responsibility in the Interim Review of Quarterly Consolidated Financial Statements

The auditor's responsibility is to express a conclusion on the quarterly consolidated financial statements based on the interim review conducted by the auditor, from an independent standpoint, in the interim review report.

The auditor conducts the interim review in accordance with the standards for interim reviews generally accepted in Japan, exercising professional judgment and maintaining professional skepticism throughout the interim review process, and performs the following:

- Primarily conducts inquiries of management and others responsible for financial and accounting matters, analytical procedures, and other interim review procedures. The interim review procedures are limited compared to an audit conducted in accordance with auditing standards generally accepted in Japan for annual financial statements.
- If significant uncertainty is identified regarding events or conditions that may cast significant doubt on the entity's ability to continue as a going concern, the auditor concludes, based on the evidence obtained, whether there are any matters that would lead them to believe that the quarterly consolidated financial statements are not prepared in accordance with the preparation standards for quarterly financial statements, Article 4, Paragraph 1 of the Tokyo Stock Exchange, and the accounting standards generally accepted in Japan for quarterly financial statements (with the omission of disclosures as specified in Article 4, Paragraph 2 of the preparation standards for quarterly financial statements). If significant uncertainty related to going concern is identified, the auditor is required to draw attention to the related disclosures in the quarterly consolidated financial statements in the interim review report, or if such disclosures are inadequate, to express a qualified or adverse conclusion on the quarterly consolidated financial statements. The auditor's conclusion is based on the evidence obtained up to the date of the interim review report, but future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate whether there are any matters that would lead them to believe that the presentation and disclosures in the quarterly consolidated financial statements are not prepared in accordance with the preparation standards for quarterly financial statements, Article 4, Paragraph 1 of the Tokyo Stock Exchange, and the accounting standards generally accepted in Japan for quarterly financial statements (with the omission of disclosures as specified in Article 4, Paragraph 2 of the preparation standards for quarterly financial statements).
- Obtain evidence regarding the financial information of the company and its consolidated subsidiaries that forms the basis for expressing a conclusion on the quarterly consolidated financial statements. The auditor is responsible for the direction, supervision, and review of the interim review of the quarterly consolidated financial statements. The auditor is solely responsible for the auditor's conclusion.
 - The auditor reports to the Audit Committee on the planned scope and timing of the interim review and significant findings from the interim review.

The auditor reports to the Audit Committee on compliance with the ethical requirements regarding independence in Japan, and on any matters that are reasonably considered to affect the auditor's independence, as well as any actions taken to eliminate such threats or safeguards applied to reduce them to an acceptable level.

Interest in our relationship with

There is no interest in our relationship with the company and its consolidated subsidiaries that should be disclosed pursuant to the provisions of the Certified Public Accountants Law.

End

(Note 1). The original text of the above medium-term review report is maintained separately by us (a company that discloses quarterly financial results).

2. XBRL data and HTML data are not included in the interim review.